

# HEALTH AND WELLBEING BOARD



<b>TO:</b>	Health and Wellbeing Board
<b>FROM:</b>	Lancashire and South Cumbria Integrated Care Board
<b>DATE:</b>	20 <sup>th</sup> June 2023

**SUBJECT: Lancashire and South Cumbria Integrated Care Board – Development of a Joint Forward Plan for 2023-2028**

## 1. PURPOSE

This paper provides the Health and Wellbeing Board with an overview of the Joint Forward Plan for the Lancashire and South Cumbria Integrated Care Board (ICB).

## 2. RECOMMENDATIONS FOR THE HEALTH & WELLBEING BOARD

The Health and Wellbeing Board is asked to consider and comment upon the attached draft version of the Joint Forward Plan, offering their reflections on the content and particularly on whether they feel that the plan takes proper account of the BwD health and wellbeing strategy. After taking account of these comments, a final version of the plan will go sign off by the ICB Board at their 5<sup>th</sup> July meeting.

## 3. BACKGROUND

The Health and Care Act 2022 established new NHS bodies in the form of Integrated Care Boards (ICBs), that take on functions previously delivered by Clinical Commissioning Groups (CCGs) and required the creation of Integrated Care Partnerships in each local system area, with a view to empower local health and care leaders to join up planning and provision of services, both within the NHS and with local authorities, and help deliver more person-centred and preventative care.

Before the start of each financial year, the ICB, with its partner NHS trusts and NHS foundation trusts, must prepare a 5-year joint forward plan (JFP), to be refreshed each year. For this first year, however, NHS England has specified that the date for publishing and sharing the final plan with NHS England, their integrated care partnerships (ICPs) and Health and Well-being Boards (HWBs), is 30 June 2023 rather than 1st April.

The Act did not change the statutory duties of Health and Wellbeing Boards, as such - similar to the previous relationship with CCGs, the Integrated Care Board must involve the Health and Wellbeing Board in the exercising of its statutory functions as below:

- Joint forward plans must set out the steps that the ICB proposes to take to implement the health and wellbeing strategy.
- The Health and Wellbeing Board must be involved in the preparation or revision of the JFP
- In particular, the Health and Wellbeing Board must be provided with a draft of the JFP, and the Integrated Care Board must consult with the Health and Wellbeing Board on whether the draft

takes proper account of the health and wellbeing strategy.

- Following consultation, the Health and Wellbeing Board must respond to the ICB and may give its opinion to NHS England.
- The forward plan must include a statement from the Health and Wellbeing Board as to whether the health and wellbeing strategy has been taken proper account of.

A draft Joint Forward Plan for Lancashire & South Cumbria ICS was received by the ICB Board at the end of March, following which there has been engagement with partners and the public. The latest draft is attached for consideration by the Health & Wellbeing Board prior to submission of a final version to the ICB Board on 5<sup>th</sup> July for sign off.

#### 4. RATIONALE

This new approach to system planning provides an opportunity to strengthen the Health and Wellbeing Board's influence in prioritising prevention of ill health and ensuring provision of high-quality community services; promoting integrated funding/commissioning to ensure best value and deliver improved outcomes.

#### 5. KEY ISSUES

##### Expectations of national guidance

ICBs are encouraged to use the JFP development process to produce a shared delivery plan for the integrated care strategy (developed by the ICP) and the JLHWS (developed by local authorities through HWBs) that is supported by the whole system, including local authorities and voluntary, community and social enterprise partners.

As a minimum, the JFP should describe how the ICB and its partner trusts intend to arrange and/or provide NHS services to meet their population's physical and mental health needs. This should include the delivery of universal NHS commitments; address the Integrated Care Systems' four core purposes and meet legal requirements.

The following principles describing the JFP's nature and function, these have been co-developed nationally with ICBs, trusts and national organisations representing local authorities and other system partners.

- **Principle 1:** Fully aligned with the wider system partnership's ambitions.
- **Principle 2:** Supporting subsidiarity by building on existing local strategies and plans as well as reflecting the universal NHS commitments.
- **Principle 3:** Delivery focused, including specific objectives, trajectories and milestones as appropriate.

JFPs should build on and reflect existing JSNAs, JLHWSs and NHS delivery plans, along with previous local patient and public engagement, as such it is not anticipated that their development will require full formal public consultation, unless a significant reconfiguration or major service change is proposed, which is not the case for Lancashire and South Cumbria at this time.

##### How the plan matches up against national guidance

In the main, the expectations of the national guidance have been met within the text of the draft Joint Forward Plan. However, it should be noted that, as 2022/23 is a transition year for ICBs, national guidance anticipates that the breadth and depth of the initial Joint Forward Plan will be constrained, with an expectation that a more comprehensive plan will be developed for 2024/25

onwards.

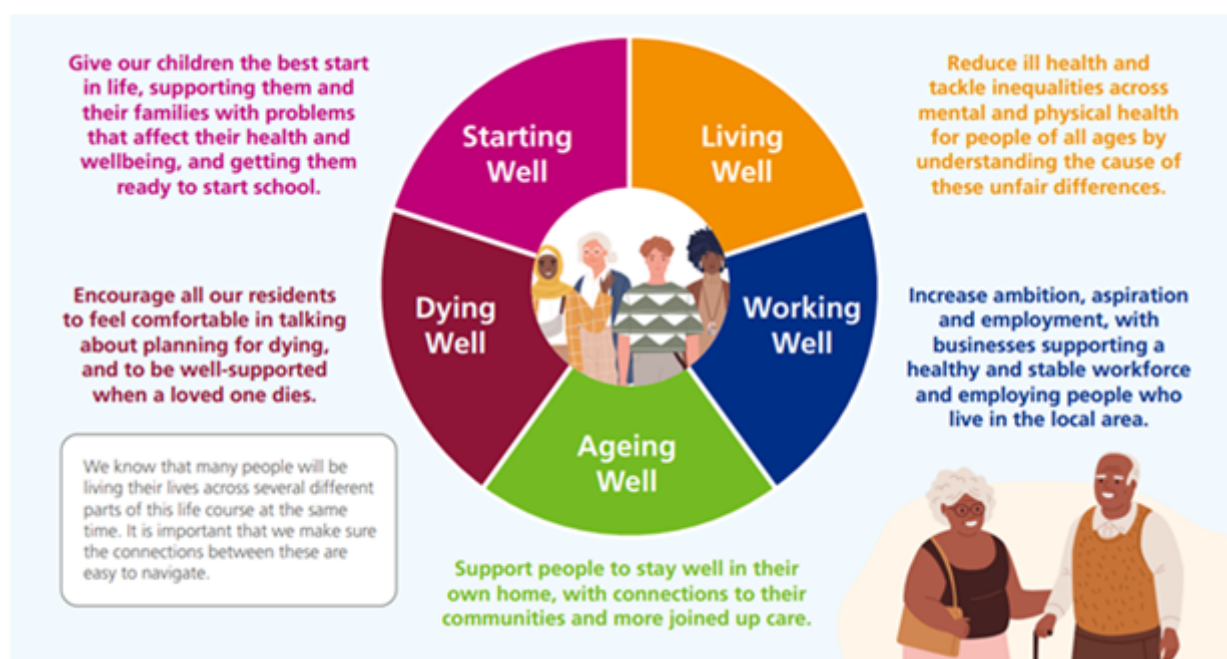
A review against the national guidance can be summarised against the three JFP principles set out above:

Principle	Description	Position in draft JFP
1	Fully aligned with the wider system partnership's ambitions	<b>GREEN</b> - Full alignment with Integrated Care Strategy and previous Long Term Plan ambitions
2	Builds on existing local strategies and plans as well as reflecting the universal NHS commitments	<b>GREEN</b> – strategic priorities reflect Integrated Care Strategy, Long Term Plan and operational plan objectives
3	Delivery focused	<b>AMBER</b> – narrative focuses on need for delivery – however, full detail of accountability frameworks and delivery plans will be worked up alongside the development of the system recovery plan

The draft JFP sets out five strategic priorities:

OUR LONG-TERM STRATEGIC PRIORITIES		
<b>STRENGTHEN OUR FOUNDATIONS</b>		
Improve our long-term financial sustainability and value for money, through transformation with providers.		
<b>IMPROVE PREVENTION</b>	<b>IMPROVE AND TRANSFORM CARE PROVISION</b>	
Prevent ill-health and reduce inequalities by collaborating with partners.	Integrate and strengthen primary and community care with partners and providers.	Improve quality and outcomes through standardisation & networking with providers.
<b>WORLD CLASS CARE</b>		
Deliver world-class care for priority disease areas, conditions, population groups and communities.		

The 'improving prevention' priority is where the key link to delivery of the ICP Integrated Care Strategy – which in turn was built upon the health and wellbeing plans of the HWBBs in Lancashire & South Cumbria – can be found, although there are clearly connections across all priorities:



Since the review of the draft JFP document by the ICB Board in March, there have been further amendments made to the contents – most notably, the alignment of the plan’s narrative to the developing system recovery and transformation approach, aimed to deliver system financial balance over the next three years. The details of this approach are being finalised - the attached document should be considered therefore as work in progress prior to the final version being presented to the Board in early July.

#### Next steps

A final version of this plan – amended to take account of feedback from partners and the public – will be received by the ICB Board at their 5<sup>th</sup> July meeting.

A detailed system delivery plan with measurable goals, annual milestones, targets, performance ambitions and trajectories for providers, places and neighbourhoods is under development, aligned with the System Recovery and Transformation plan. The system delivery plan will inform a clear accountability framework for delivery between organisations and residents and patients and will support clear governance and oversight arrangements.

The ICB will work with partners to develop a more comprehensive updated plan for 2024/25 onwards with the opportunity for further engagement and collaboration and for the most appropriate delivery mechanisms and actions of partners to be included.

### **5. POLICY IMPLICATIONS**

It is intended that the Joint Forward Plan should be informed by the Joint Local Health and Wellbeing Strategy and Joint Strategic Needs Assessment of the Health and Wellbeing Board. In considering the draft Joint Forward Plan the Blackburn with Darwen Health and Wellbeing Board should consider whether it shows consideration and alignment to existing Blackburn with Darwen policies and strategies.

### **6. FINANCIAL IMPLICATIONS**

There are no financial implications resulting from this report.

### **7. LEGAL IMPLICATIONS**

Under section 14Z54 of the National Health Service Act 2006 (as amended by the Health and Care Act 2022) the Health and Wellbeing Board must respond to any draft JDP it receives from the ICB by providing its opinion on whether the draft JFP takes proper account of HWBB’s Joint Local Health and Wellbeing strategy. The ICB must include the final statement of the HWBB’s opinion in their JFP when it is published.

### **8. RESOURCE IMPLICATIONS**

There are no direct resource implications resulting from this report - however, the priorities outlined within the Joint Forward Plan are intended to inform the delivery plans of all the health and care organisations in Lancashire and South Cumbria and will particularly require resource considerations to be discussed within the Blackburn with Darwen Place-based Partnership.

### **9. EQUALITY AND HEALTH IMPLICATIONS**

**Please select one of the options below.**

Option 1  Equality Impact Assessment (EIA) not required – the EIA checklist has been completed.

Option 2  In determining this matter the Executive Member needs to consider the EIA associated with this item in advance of making the decision.

Option 3  In determining this matter the Executive Board Members need to consider the EIA associated with this item in advance of making the decision.

## **10. CONSULTATIONS**

All Health and Wellbeing Boards and health and care partner organisations in Lancashire and South Cumbria are being engaged as part of the development of the Integrated Care Board's Joint Forward Plan.

There is no requirement on the ICB to conduct formal public consultations as part of its JFP development process, however feedback from public engagement is being considered to support the development.

**VERSION:** **2.0**

<b>CONTACT OFFICER:</b>	Carl Ashworth, Director of Planning, Lancashire and South Cumbria Integrated Care Board
<b>DATE:</b>	02.06.23
<b>BACKGROUND PAPER:</b>	Draft Lancashire & South Cumbria Joint Forward Plan 2023 onwards Lancashire and South Cumbria Integrated Care Strategy 2023-2025